



# FISCAL YEAR 2025 **ANNUAL REPORT**

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# LETTER FROM THE CHAIR

On behalf of the GWRC Commission, I am very pleased to present the GWRC Annual Report for 2024/2025. Fiscal Year 2025 proved to be a very successful year for Planning District 16.

While the Commission continued to provide exemplary services in transportation, environment, economic development, housing, and community health within the region, I am most proud of the professional partnerships developed at the leadership level. The alliances formed between the leaders of our five jurisdictions, GWRC staff, and regional stakeholders have proven instrumental in moving our region forward in ways greater than any single jurisdiction or service area could achieve. As Chairperson of both GWRC and the Fredericksburg Area Metropolitan Planning Organization (FAMPO) this past year, I was able to witness first-hand our leaders' ability to set aside individual preferences, consider all positions on regional issues, and accept outcomes that best serve the region as a whole. With a region of many differing priorities, this has often proven difficult in the past, but the support I received at GWRC and FAMPO exemplified the regional cooperation and understanding necessary to keep our region on a positive trajectory.

Working together as a region, GWRC and its sister agency, FAMPO, determined a path forward on the controversial Second River Crossing concept to improve future regional transportation needs. GWRC completed its first update to the Five-Year Strategic Plan, continued its leadership role through the Regional Housing Assembly's work on housing, convened—for the first time—all regional homeless service providers, and initiated the region's first septic repair and replacement program.

I have no doubt that this cooperative and visionary leadership will continue for our growing region—the fastest-growing in the Commonwealth. Though this growth brings concerns in areas such as energy supply, water quantity and quality, traffic and transportation demands, and housing and economic sustainability, I am confident that our region's leadership will rise to meet these challenges, contributing to the betterment not only of our region, but of the Commonwealth as a whole.

Thank you all for a successful 2024-2025, and I look forward to our region reaching even greater heights in the years to come.



*Lori Hayes*

GWRC Chair FY2025  
Spotsylvania Board of Supervisors

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# LETTER FROM THE EXECUTIVE DIRECTOR

The George Washington Regional Commission's Fiscal Year 2025 Annual Report provides our member governments, regional stakeholders, state and federal partners, and our region's community with a snapshot of the GWRC's programs and financial conditions from July 1, 2024, to June 30, 2025. This report is meant to be comprehensive yet concise in telling the story of the GWRC's operations over this twelve-month period. It builds upon 53 years of history working with our regional member governments—the City of Fredericksburg and the Counties of Caroline, King George, Spotsylvania, and Stafford—since our original Charter dated January 1, 1970.

We have historically provided services in rural transportation, shared-ride commuter assistance, workforce development, and community development, expanding today to include urban transportation, housing and health, the environment, and economic development.

The Board and staff of the GWRC continue to work diligently to assist our communities and local governments as more governmental services increasingly cross jurisdictional boundaries.

In alignment with the GWRC 2022–2027 Strategic Plan, our current areas of focus include economic development, environmental services, housing and community health, transportation demand management, rural transportation, urban transportation (FAMPO), military partnerships, and other services as needed. Some of this year's highlights include:

- Generating a return on investment of \$18.00 of program funds for every \$1.00 of local per capita contributions (\$5,323,142 in non-per capita revenues to \$293,003 local per capita revenues).
- Obtaining an unmodified opinion with no material weaknesses or significant deficiencies for the FY24 Financial Statements.
- Achieving another year of positive financial income and positive organizational equity.
- Completing the first update to the 2022–2027 Strategic Plan.
- Hosting regional military installation community liaison meetings.
- Serving on the Board of Directors of the Regional Chamber of Commerce and the Virginia Association of Planning District Commissions.
- Hosting the first group meeting of regional homelessness service providers with jurisdictional elected officials.

The GWRC has strengthened partnerships with both new and longstanding regional organizations, including Germanna Community College, Mary Washington Health System and Foundation, Fredericksburg Regional Chamber of Commerce, Rappahannock Health District, Friends of the Rappahannock, Rappahannock River Basin Commission, Rappahannock United Way, Fredericksburg Regional Alliance, Fredericksburg Regional Military Affairs Council for Quantico, Dahlgren, and Fort Walker, Fredericksburg Regional Food Bank, Fredericksburg Green, and many other community and business organizations advancing our region.



# LETTER FROM THE EXECUTIVE DIRECTOR

By following the FY22–27 Strategic Plan and incorporating the 2025 update, we are better able to align our strategies and resources to ensure the GWRC meets the needs of our local governments and grows opportunities to lead the Commonwealth’s planning districts in regional initiatives. I could not be prouder of the work and relationships of our staff and the Commission, working together to bring these regional concepts to reality.



*Chip Boyles*

Executive Director  
George Washington Regional Commission

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# FY25 COMMISSIONERS

## Caroline County

The Honorable Jeffrey S. Black, Second Vice Chair; Board of Supervisors, Western Caroline District  
The Honorable Nancy Long, Commissioner; Board of Supervisors, Port Royal District

## City of Fredericksburg

The Honorable Jonathan A. Gerlach, Treasurer; City Council, Ward 2  
The Honorable Jannan W. Holmes, Commissioner; City Council, At-Large  
The Honorable Jason Graham, Alternate; City Council, Ward 1

## King George County

The Honorable Cathy Binder, First Vice Chair; Board of Supervisors, Shiloh District  
The Honorable David Sullins, Commissioner; Board of Supervisors, At-Large

## Spotsylvania County

The Honorable Lori Hayes, Chair; Board of Supervisors, Lee Hill District  
The Honorable Drew Mullins, Commissioner; Board of Supervisors, Courtland District  
The Honorable Gerald Childress, Alternate; Board of Supervisors, Chancellor District  
The Honorable Chris Yakabouski, Alternate; Board of Supervisors, Battlefield District

## Stafford County

The Honorable Darrell E. English, Secretary; Board of Supervisors, Hartwood District  
The Honorable Deuntay Diggs, Commissioner; Board of Supervisors, George Washington District  
The Honorable Crystal L. Vanuch, Alternate; Board of Supervisors, Rock Hill District  
The Honorable Dr. Pamela Yeung, Alternate; Board of Supervisors, Garrisonville District



# FIVE-YEAR STRATEGIC PLAN

The GWRC completed year three of its 5-year Strategic Plan 2022–2027. The Mission, Vision and Activity Areas of the GWRC remained constant throughout this period with its first update approved on January 27, 2025.

Of 29 Biennial Priorities identified in four Focus Areas of the plan, 12 are complete, 9 are continuous with no ending timeframe, 5 are underway and 3 are scheduled for future work. Fifteen Organizational Actions of the Plan directing how the Regional Commission will grow and change as an agency to accomplish its objectives were also contained in the Plan. Of the 15, 7 are now complete with 8 underway. Completed Focus Area and Organizational initiatives include, an approved GWRideConnect Strategic Plan, application for EDA CEDS funding, award of funding for Chesapeake Bay implementation projects, regional freight summit, completed Commission orientation document and training, creation of financial stability targets and reporting, and development of an employee Compensation & Benefits Statement.

Some strategies are ongoing with no completion phase, working with local economic and military plans, supporting the Continuum of Care, regional housing and GO Virginia initiatives, and support of community health and the emergency food & shelter programs.

Activities added to the 2022–2027 Strategic Plan include reviewing the JLARC study on data center development, developing the CEDS plan, working with regional water suppliers on the Five-Year Regional Water Supply and Use Plan, implementing a regional septic repair and replacement program, pursuing partnership programs for joint litter control and education, securing housing repair and preservation funding, and holding a regional legislative event to support regional initiatives.

## Mission

Facilitating collaborative action for the wellbeing of the region.

## Regional Vision

Building upon its unique geography and demographics, this beautiful and historic region will become better preserved, and more resilient, healthy, just, prosperous, and vibrant.

## Organizational Vision

The region's convener of choice, recognized for analyzing, devising, and implementing workable solutions to shared challenges.



## GO VIRGINIA REGION 6



GWRC serves as the support organization and fiscal agent for the Mary Ball Washington Regional Council, better known as GO Virginia Region 6. Region 6 includes jurisdictions in the George Washington Region, the Northern Neck, and the Middle Peninsula. As the support organization, GWRC is responsible for staffing and supporting the Council, as well as developing and managing the funding award process, assisting local organizations with the development of their proposals, and overseeing projects.

### GO VIRGINIA REGION 6 FUNDED SIX NEW PROJECTS IN FY25 TOTALING \$1,137,797.40 WITH FIVE OF THE SIX PROJECTS SERVING LOCALITIES WITHIN PLANNING DISTRICT 16.

GO Virginia also funded the Implementation of the region's second business accelerator. The Virginia Black Chamber of Commerce received \$300,000 for its Economic Business Empowerment (EBE) Accelerator. The project will launch a ten-week program for six cohorts over two years, serving 120 businesses. Each cohort will focus on specific industries or demographic groups that require tailored support, such as minority-owned businesses, tech startups, or companies in the manufacturing sector. This implementation project was approved after a successful pilot project which was funded in FY24. Planning grants approved in FY25 included Cyber Titans Virginia Internship Program Pilot, RIVERE Rapp Smart River Initiative Feasibility Study, Economic Impact Analysis for RIVERE Ecological Center and Entrepreneurial Ecosystem, and the UMW Practice Management Certification Pilot Program which was the first GO Virginia project promoting healthcare jobs funded in the Commonwealth since GO Virginia State Board passed its new healthcare project policy.

### THE CYBER TITANS VIRGINIA INTERNSHIP PROGRAM WILL PREPARE HIGH SCHOOL AND COLLEGES STUDENTS, TRANSITIONING SERVICE MEMBERS, AND INDIVIDUALS SEEKING CAREERS IN CYBERSECURITY





# GO VIRGINIA REGION 6

## GO VIRGINIA REGION 6 ECONOMIC DEVELOPMENT SUMMIT

GWRC staff held the second annual GO Virginia Region 6 Economic Development Summit in April of 2025 at the Jepson Alumni Executive Center. The Summit was attended by over 100 participants with panel topics ranging from Childcare in the Workforce, Work-Based Learning, Regional Tourism, and VEDP Industry Sectors.



The Summit, attended by over 120 people, brought together economic developers, elected officials, locality staff, and regional stakeholders from across Region 6.

## COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDS)

In September of 2024, the GWRC was awarded a \$50,000 United States Economic Development Administration grant and matched with \$50,000 by the region's local governments and EDA's to develop a Comprehensive Economic Development Strategy (CEDS). The CEDS contributes to effective economic development in America's communities and regions through a place-based, regionally driven economic development planning process. A Steering committee comprised of the economic development offices of each of the five PD 16 localities chose a consultant, RKG, to conduct the CEDS. The CEDS is expected to be completed in FY26.

A kickoff meeting with the larger Strategy Committee, including business leaders and stakeholders, was held in May of 2025.



## SOUTHERN CRESCENT REGIONAL COMMISSION

GWRC continued its work as the Local Development District for the Southern Crescent Regional Commission in administering the second iteration of the State Economic and Infrastructure Development Grant. Project activities included holding information sessions with stakeholders and working with the Town of Bowling Green, the Town of Port Royal, and Germanna Community College on submitting pre-applications, all of which were invited to complete final applications for funding, which occurred in July of 2025.

# ENVIRONMENTAL SERVICES



## SEPTIC RELIEF PROGRAM

In FY25, GWRC launched the Septic Relief Program, which provides a cost-share to qualifying residents of the region who have a failing septic system and need financial assistance with a repair, replacement, or connection to public sewer. This program is funded through two federal funding sources totaling almost \$600,000 awarded to GWRC by the Virginia Department of Environmental Quality (DEQ).

In addition, GWRC is working with the Virginia Department of Health (VDH) to complete septic/public sewer and well/public water projects for six households under the Septic and Well Assistance Program (SWAP), with \$627,400 in funding. To date, projects are underway for nine households in the region under both programs.

## COASTAL ZONE MANAGEMENT: TECHNICAL ASSISTANCE AND RESILIENCE

As part of the Virginia Coastal Zone Management (VCZM) Program, GWRC facilitates regional collaboration and provides trainings for local government staff and other interested stakeholders on topics related to protecting coastal resources, fostering sustainable development, and promoting resiliency. Over the last year, GWRC has provided trainings on federal funding, the Virginia Outdoors Plan, and Virginia's Natural Heritage Data Explorer. GWRC also convened groups such as the Regional Environmental Managers Technical Committee and locality planning staff to coordinate on regional environmental issues.

Through the VCZM program, GWRC continues to support the Plant Central Rappahannock Natives Campaign and native plant demonstration garden at Cedell Brooks, Jr. Park.



## CHESAPEAKE BAY WATER QUALITY: PHASE III WATERSHED IMPLEMENTATION PLAN (WIP III)

GWRC continues supporting member localities and their water quality efforts under the Chesapeake Bay Program. GWRC supports locality staff by sharing grant opportunities, helping develop project ideas and costs, and helping prepare grant applications. GWRC also hosts quarterly Municipal Separate Storm Sewer System (MS4) meetings to facilitate coordination among local MS4 permittees. In addition, GWRC has also started talking to non-MS4 localities about their county-owned stormwater infrastructure to provide technical assistance on how to remediate failing practices.

# ENVIRONMENTAL SERVICES

GWRC also hosts quarterly Municipal Separate Storm Sewer System (MS4) meetings to facilitate coordination among local MS4 permittees. In addition, GWRC has also started talking to non-MS4 localities about their county-owned stormwater infrastructure to provide technical assistance on how to remediate failing practices.

## GREEN INFRASTRUCTURE PROJECTS

In FY25, GWRC was awarded \$622,500 by DEQ for the installation of green infrastructure projects throughout the region. Green infrastructure is a practice that captures and absorbs rainwater where it falls by using nature-based solutions like plants and engineered soils to let water soak through to groundwater. GWRC has partnered with Friends of the Rappahannock to identify and implement these projects on both public and private residential properties, in collaboration with local governments and property owners. So far, the following projects have been supported through this program:

- Cistern at Hugh Mercer Elementary School in the City of Fredericksburg
- Permeable paver walkway at Downtown Greens Upper Garden in the City of Fredericksburg
- Acre of tree canopy planted in Hopyard Farm neighborhood in King George County
- Conservation landscaping project at Cedell Brooks, Jr. Park in King George County
- Bioretention project at Cosner Park in Spotsylvania County
- 3 conservation landscaping projects and 1 permeable paver project on residential properties

This effort, including planned projects in Caroline and Stafford Counties, will continue in FY26.



Conservation Landscaping  
King George County, Virginia

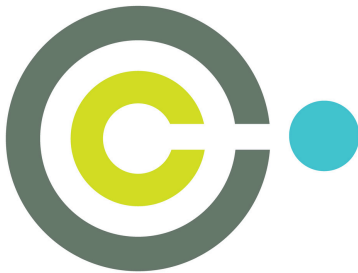


Permeable Paver Project  
Fredericksburg, Virginia

# HOUSING AND COMMUNITY HEALTH

In FY25, the Housing and Community Health team continued to strengthen and expand its programming in affordable housing, homelessness services, and collaborative community health initiatives throughout the region.

## FREDERICKSBURG REGIONAL CONTINUUM OF CARE (CoC)



FREDERICKSBURG REGIONAL  
CONTINUUM OF CARE

The GWRC serves as the lead agency for the Fredericksburg Regional Continuum of Care (CoC), the network of community partners working together to prevent and end homelessness within PD 16. As the lead agency, the GWRC is responsible for submitting collaborative grant applications, collecting and reporting data on all persons accessing homelessness services, providing technical assistance to providers, and collaborating with community stakeholders to refine the homelessness response system.

# 189

people experience  
homelessness on any  
given night

# 86%

of people assisted to housing by a  
CoC Housing Program do not  
return to homelessness in 2 years

# \$2.5

million in CoC funding  
in the community

## HOMELESSNESS RESPONSE SYSTEM GAPS ANALYSIS



### Homeless Response System Gaps Analysis Report

Fredericksburg Regional Continuum of Care

Jenna Espinosa, Allison Singer

In FY25, the CoC completed the first formal Gaps Analysis with the support from Technical Assistance Collaborative (TAC). This comprehensive review examined local data, stakeholder input, and system performance to identify strengths, challenges, and unmet needs across our region's housing and homelessness services. The findings will guide strategic planning and resource allocation, helping the CoC better target solutions to reduce and ultimately end homelessness in our community. The CoC's strategic planning update is set to kickoff in FY26.



# HOUSING AND COMMUNITY HEALTH

## EMERGENCY FOOD AND SHELTER PROGRAM (EFSP)

Emergency Food and Shelter Program (EFSP) funding is federal funding awarded through the Department of Homeland Security to supplement feeding, sheltering, and rent/mortgage and utility assistance efforts. The GWRC oversees the local funding process for EFSP funds. In FY25, the GWRC facilitated additional funds for Phase 41, awarding a total of \$46,171 across the region. At this time, this program is on a federal freeze.

## REGIONAL HOUSING ASSEMBLY (RHA)



In FY25 the GWRC Housing and Community Health program continued its partnership with the Rappahannock Area Health District (RAHD) and Mary Washington Healthcare (MWHC) through its continued participation in ongoing efforts laid out by the 2022 Community Health Improvement Plan (CHIP), which identified affordable housing as a top priority.

In 2022, the GWRC Board elected to enter into a Memorandum of Agreement with the Virginia Health Department through the RAHD to contribute to the CHIP affordable housing goal of developing and promoting policies that ensure equitable housing opportunities in PD 16 with the formation of the Regional Housing Assembly. The GWRC provides facilitation to include human services, transportation, land use, environment, and workforce planning into housing considerations.

**IN FY25, THE RHA HOSTED THE 2<sup>ND</sup> ANNUAL REGIONAL HOUSING SUMMIT, BRINGING TOGETHER 250 STAKEHOLDERS ACROSS THE REGION TO FOCUS ON AFFORDABLE HOUSING EDUCATION AND PLANNING.**

The summit focused on the three priorities of the RHA:

- Use comprehensive plan updates to explore density options and expand housing education efforts
- Increase housing rehab and critical repair assistance programs.
- Incubate a new entity with powers similar to a housing authority.



# TRANSPORTATION DEMAND MANAGEMENT

## GWRIDECONNECT

GWRideConnect is GWRC's nationally recognized transportation demand management (TDM) program. Our mission is to promote, plan, and establish transportation alternatives to the single occupant vehicle (SOV) to improve transportation system efficiency and enhance quality of life. Through this work, we strive to reduce traffic congestion, improve air quality, and support sustainable options for meeting regional transportation needs.

**GWRIDECONNECT EXPERIENCED A 24% INCREASE IN COMMUTER ASSISTANCE APPLICATIONS IN FY25!**

## COMMUTER ASSISTANCE PROGRAM

GWRideConnect is committed to helping commuters by providing a wide range of transportation solutions. We offer personalized ride-matching services, promote various transit options, and support carpools with technical assistance. Interest in ridesharing has steadily grown each year since the pandemic, proving to be an effective strategy for reducing traffic congestion in our region.

Our program provides valuable, commuter-specific ridesharing information and up-to-date vanpool availability. The GWRideConnect program provided personalized assistance to 1,768 local residents in FY25, which is a 23.71% increase over FY24. Individual assistance is invaluable in helping travelers navigate the intricacies of area commuting choices and making the transition from driving alone to sharing a ride. GWRideConnect is proud to share that we received two regional awards for excellence in TDM! We were awarded TDM Collaboration & Cooperation Award which recognized our partnership with the Pentagon and OmniRide in our work with slugging. We were also awarded Best Marketing Campaign for our Revolutionize Your Commute campaign developed in collaboration with AFFIRM. These honors reflect the strength of our regional partnerships and the impact of our work to reduce congestion and expand transportation options.

**GWRIDECONNECT EARNED TWO REGIONAL AWARDS FOR EXCELLENCE IN TDM!  
TDM COLLABORATION & COOPERATION AWARD WITH THE PENTAGON AND  
OMNIRIDE AND BEST MARKETING CAMPAIGN WITH AFFIRM.**

# TRANSPORTATION DEMAND MANAGEMENT

## VANPOOL CONNECTIONS PROGRAM

GWRideConnect plays a pivotal role in facilitating the formation and sustainability of vanpools, offering a diverse array of options to accommodate the needs of individuals and local vanpool companies. Through our Vanpool Connections Program, we extend support in the form of technical assistance, ride-matching services, and financial aid such as VanStart, VanSave, and New Rider Vanpool Assistance initiatives.

The impact of regional vanpools is significant; these vanpools reduced 14.9 million miles driven in FY25, which reduces congestion and has a positive environmental impact. We are also members of Vanpool Alliance, which generates substantial transit capital funding of around \$1 million annually. This money is available to our region due to the success of GWRideConnect's Vanpool Connection Program.

**REGIONAL VANPOOLS REDUCE OVER 14.9 MILLION MILES IN FY25 AND GENERATE AROUND \$1 MILLION IN TRANSIT CAPITAL FUNDS THAT WILL OFFSET COSTS TO OUR REGION'S LOCALITIES.**



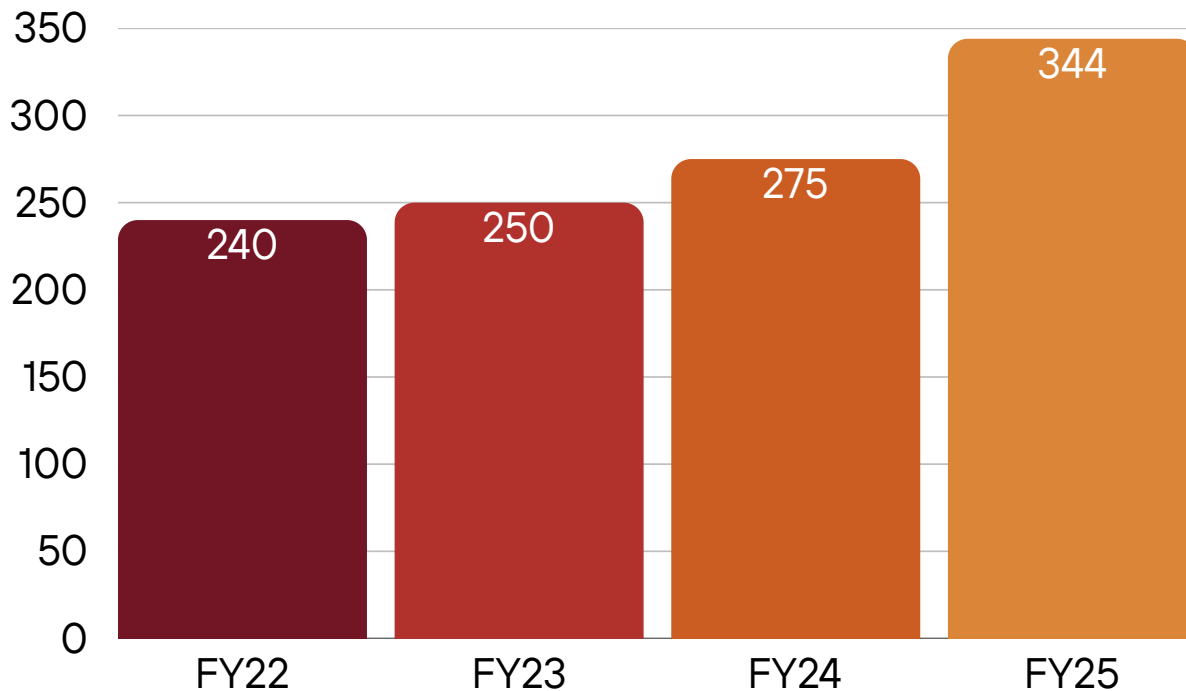
# TRANSPORTATION DEMAND MANAGEMENT

## ADVANTAGE VANPOOL SELF-INSURANCE PROGRAM

Through a collaborative effort with the Virginia Department of Rail and Public Transportation (DRPT) and the Virginia Division of Risk Management (DRM), GWRideConnect administers the AdVANtage Vanpool Self-Insurance Program. This program extends limited liability insurance coverage to privately operated vanpools registered within the Commonwealth of Virginia. The program experienced over a 17% growth rate in membership dues over the last fiscal year.

The AdVANtage program serves as a public-private partnership with vanpools, which play a pivotal role in reducing traffic congestion, enhancing air quality, and conserving thousands of gallons of fuel. Moreover, these vanpools significantly alleviate the wear and tear experienced by vehicles and roadways. This reduction reduces the cost of maintenance and repairs to area roads. Additionally, within the AdVANtage program, 62% of the insured vans hail from the GWRC region, underscoring our commitment to supporting vanpooling within our community.

### AdVANtage Vans Enrolled





# TRANSPORTATION PLANNING

## FREDERICKSBURG AREA METROPOLITAN PLANNING ORGANIZATION (FAMPO)

FAMPO's mission is to provide cooperative, continuous, and comprehensive transportation planning to build regional agreement on transportation investments that balance roadway, public transit, bicycle, pedestrian, and other transportation needs, as well as support economic, environmental, and regional land use goals for the safe and efficient movement of people and goods. Special emphasis is placed on providing equal access to a variety of transportation choices and ensuring effective public involvement in the transportation planning process.

Transportation congestion is one of the region's most pressing concerns. In one of the most heavily congested corridors in the U.S., where rapid development and population growth are expected to continue to increase traffic burdens, FAMPO looks at long- and mid-range plans to find and fund multimodal solutions. FAMPO addresses some of the region's most significant challenges, including roadway and transit congestion, safety, public health, and equity, while aiming to encourage integrated decision-making across disciplines, especially land use and the environment.

**FAMPO IS A FEDERALLY MANDATED AGENCY THAT IS RESPONSIBLE FOR MAKING POLICY ON LOCAL TRANSPORTATION ISSUES AND DECIDING HOW TO SPEND FEDERAL MONEY ON TRANSPORTATION PROJECTS WITHIN THE METROPOLITAN PLANNING AREA.**



# TRANSPORTATION PLANNING

## FAMPO'S MAJOR ACCOMPLISHMENTS

- Assisted localities with a variety of transportation planning efforts including consideration of comprehensive corridor improvements, intersection analyses, feasibility of regional trail facilities, and improvements to interstate access, and a number of river crossing studies to build out the roadway and trail grid.
- Continued coordination with officials from member jurisdictions and adjacent rural localities regarding alternative measures – transit facilities and services, vehicular system improvements, bicycle and pedestrian system improvements, and land use and growth policy considerations – to improve regional transportation.
- Worked with locality staff to analyze SMART SCALE Round 6 results. Coordinated and hosted an information presentation on SMART SCALE scoring from the Office of Intermodal Planning and Investment (OIPI) and began to coordinate a regional effort to improve future SMART SCALE applications.
- Completed the FY26 Unified Planning Work Program (UPWP).
- Completed 19 amendments or modifications to the FY24-27 TIP
- Worked with VDOT and FAMPO committees to update the allocation process for Surface Transportation Block Grant (STBG), Congestion Mitigation and Air Quality (CMAQ), Carbon Reduction Program (CRP), and Highway Improvement Program (HIP) funds.
- Facilitated several presentations and workshops for the FAMPO Policy Committee, as well as provided administrative and operational responsibilities for all FAMPO committees.
- Sponsored several meetings and public hearings regarding multimodal transportation planning (bicycle, pedestrian, transit, and vehicular), air quality conformity, and related matters.
- Continued to utilize RITIS Probe Data Analytics INRIX data in FAMPO's planning program to support the Congestion Management Process (CMP) made available on the FAMPO website
- Facilitated the process for the Policy Committee to adopt a Locally Preferred Corridor Option for the FAMPO River Crossing pre-NEPA / PEL Alternatives Study.
- Held the second public meeting for the FAMPO River Crossing pre-NEPA/ PEL Alternatives Study with a call for public input receiving 1,395 survey responses.
- Received a Partial Award for the FY24 Safe Streets and Roads for All (SS4A) Grant application for three Road Safety Audits in Spotsylvania County.
- Applied for an FY25 SS4A grant, including justification narrative, self-certification documentation, securing the commitment of local match and letters of support.
- Adopted the update to the FAMPO Travel Demand Model including validation of regional socio-economic data, transit ridership and calibration methods.
- Facilitated locality review and approval by the Policy Committee of an update to the Highway Systems Functional Classification for roads in the FAMPO region.

# TRANSPORTATION PLANNING

## RURAL TRANSPORTATION

GWRC receives \$72,500 in funding per year to perform the Rural Work Program (RWP) and rural transportation planning in King George and Caroline Counties. This grant program has been provided by VDOT to the 21 Planning District Commissions (PDC) in Virginia for many years to support transportation planning efforts between PDCs, localities, and the Commonwealth in rural areas.



The RWP, developed in the late Winter/early Spring, is a collaborative effort between VDOT, GWRC, and King George and Caroline Counties. VDOT provides annual guidance on the Rural Work Program activities required for each fiscal year; these have accounted for approximately 40% of the overall Rural Work Program budget in recent years. The remaining funding is used for local planning assistance and study efforts such as the Rural Long-Range Transportation Plan, transportation studies and analysis, and data development.

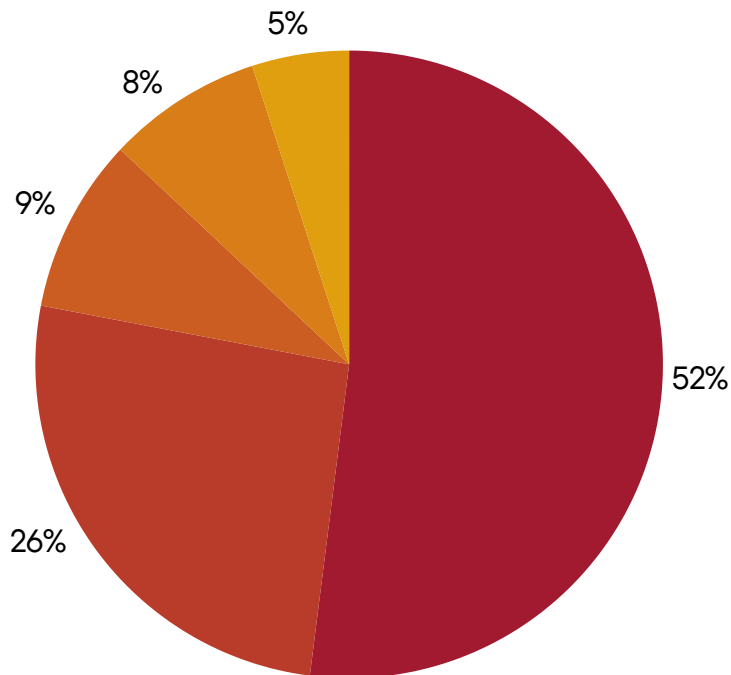
## RURAL TRANSPORTATION MAJOR ACCOMPLISHMENTS

- Developed the FY26 Rural Work Program in collaboration with the counties
- Finished and presented plans begun for the Rural Work Program in FY24:
  - The Dahlgren Bicycle and Pedestrian Safety Plan for King George
  - The Carmel Church Transportation Report for Caroline County
- Developed and submitted FY25 Project Concept Proposals for future SMART SCALE Projects for Caroline and King George
- Provided transportation study and planning support for Caroline and King George counties, including data, mapping, analysis, and frequent presentations to committees
- Created and developed the Rural Transportation Advisory Committee (RTAC), a new committee to facilitate improved rural transportation planning
- Conducted preliminary planning for SMART SCALE Round 7, including analyzing potential project viability and attending meetings with VDOT and the rural localities
- Conducted outreach tables at events in the two counties and updated and maintained a rural outreach database
- Served on the stakeholder group for rural Pipeline and STARS studies and attended all meetings

# FINANCIAL REPORT (UNAUDITED)

## GWRC FY25 TOTAL REVENUE

\$5,614,145



### KEY:

Federal Funds

State Funds

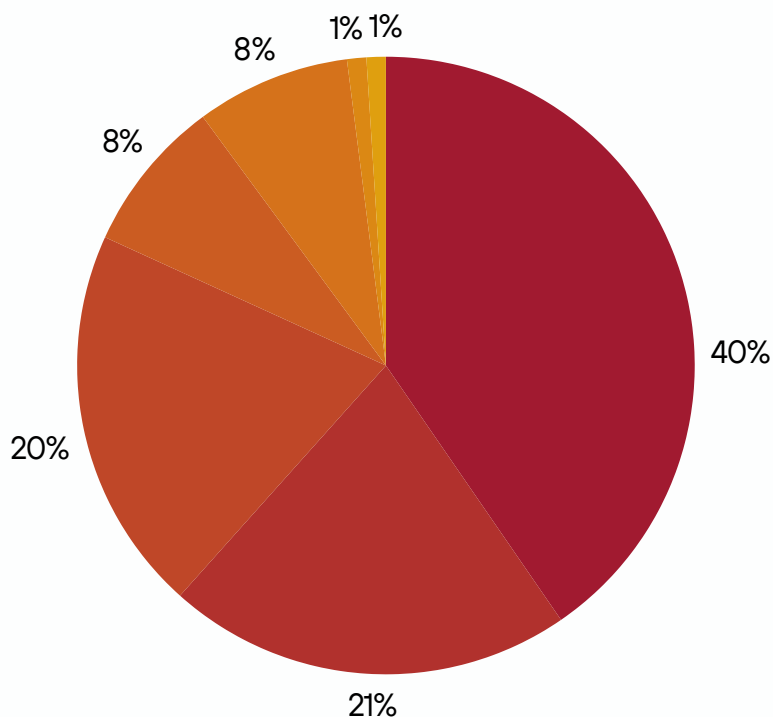
Local Dues

AdVANtage Pass  
Through

Other

## GWRC FY25 TOTAL EXPENSES

\$5,465,652



### KEY:

Economic Development

Environmental Services

Housing & Community  
Health

Transportation Demand  
Management

FAMPO

Rural Transportation

Other Services



# FINANCIAL REPORT (UNAUDITED)

## REVENUE VS. EXPENSE CATEGORIES

**TOTAL REVENUE:** \$5,616,145

**PASS-THROUGH:** \$2,708,326

**SALARIES & FRINGE:** \$1,929,551

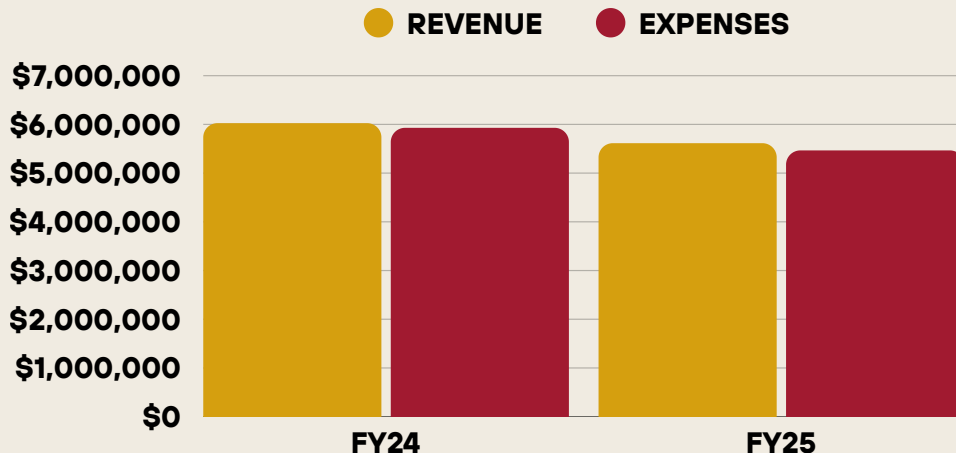
**CONSULTANTS:** \$357,623

**OPERATING COSTS:** \$470,152

**TOTAL NET INCOME:** \$150,492



**GWRC FY24 TOTAL REVENUE:** \$6,025,241  
**GWRC FY24 TOTAL EXPENSES:** \$5,929,463  
**GWRC FY25 TOTAL REVENUE:** \$5,614,145  
**GWRC FY25 TOTAL EXPENSES:** \$5,465,652



## MEET THE STAFF



*From Left to Right - Back Row:*

Austin Pajcic, AmeriCorps VISTA; John Ridout, Senior Transportation Planner; Ian Ollis, Director of Transportation Planning/FAMPO Administrator; Leda Hinkle, GIS Technician and Data Analyst; Leigh Anderson, GWRideConnect Program Director; Sarah Oldaker, Economic Development Program Director; Cheyenne Courtney, Program and Office Coordinator; Kerry McKenney, GWRideConnect Program Coordinator

*From Left to Right - Middle Row:*

Kate Gibson, Deputy Director; Michele Dooling, Director of Finance and Personnel; Becky Golden, Transportation Planning Manager; Ke'Shuntis Jones, GWRC Intern; Mel Davis, GWRideConnect Program Coordinator

*From Left to Right - Front Row:*

Sam Shoukas, Housing and Community Health Program Director; Megan Samples, Program Coordinator; Brianna Heath, Environmental Services Coordinator; Eugene Hlaing, Public Involvement and Title VI Coordinator

*Not Pictured:*

Chip Boyles, Executive Director; Kari Eaves, Senior Transportation Planner



**406 PRINCESS ANNE STREET  
FREDERICKSBURG, VIRGINIA 22401  
540-373-2890 (PHONE)  
540-899-4808 (FAX)**

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